HCMG 101 – HEALTH CARE SYSTEMS
Fall 2019
T/TH 1:30-2:50, JMMH F85

Scott Harrington
Alan B. Miller Professor and Department Chair, Health Care Management
harring@wharton.upenn.edu
Office hours: Thursdays, 3:00-4:30, 206 Colonial Penn Center, and by appointment

TAs: To be announced. TA office hours held in the HCMG Lounge, Colonial Penn Center (on Locust Walk across from SHDH), basement. If you cannot make office hours, please make appointment with the TAs or me.

OVERVIEW
This course introduces and examines the main features of the financing and delivery of health care in the United States. It covers providers of care, health care products and services, the relationship between health and health care, private and public insurance and related financing mechanisms, health care reform, factors affecting health policy, and the impact of health policy on key stakeholders. The course pays close attention to the economic incentives facing institutions and individuals and to the economic context of important health policy issues.

READINGS
Required: Paul J. Feldstein, Health Policy Issues: An Economic Perspective, 7th ed., available at the PENN Bookstore. (The 7th edition has two new chapters versus the 6th edition. The 6th edition does not reflect recent changes in the health care system and has older data. The 5th edition has the same chapter numbers as the 6th edition and very old data.)

Additional readings are posted on Canvas. If you have problems accessing Canvas, please contact Jennifer Gray, jengra@wharton.upenn.edu.

LECTURES
Outlines/slides for lectures will be posted on Canvas prior to class. Speakers may expand or cover additional material beyond the slides.

MIDTERM EXAMS

<table>
<thead>
<tr>
<th>Exam</th>
<th>Date</th>
<th>Time</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exam 1</td>
<td>Sept. 24</td>
<td>in class</td>
<td>100 pts</td>
</tr>
<tr>
<td>Exam 2</td>
<td>Oct. 29</td>
<td>in class</td>
<td>100 pts</td>
</tr>
<tr>
<td>Exam 3</td>
<td>Dec. 5</td>
<td>in class</td>
<td>100 pts</td>
</tr>
<tr>
<td>Writing assignment</td>
<td>Nov. 19</td>
<td></td>
<td>50 pts</td>
</tr>
</tbody>
</table>

The exams will be non-cumulative and a combination of multiple choice, identification, and short answer questions. Five required and/or bonus points for each exam may cover material from the readings that is not covered in class. *Exams must be taken when scheduled and can only be made up with an excused absence pursuant to University rules.*
WRITING ASSIGNMENT

You are required to write a 200-250 word reaction/opinion/analysis of an article or blog post dealing with health care in the form of a “letter to the editor.” Candidate articles/posts will be posted to Canvas during the semester. Due date: Nov. 19.

I will grade the assignment based on substance (what you say) and exposition (how you say it). If you request a regrade, both TAs will read your assignment and refer it to me for further review if they feel an adjustment may be warranted. A regrade can result in an increase, decrease, or no change in points.

BONUS QUIZZES

There will be four unannounced bonus quizzes during the semester. Each quiz will deal with material from the previous class. You will earn 4 points for a correct answer and 2 points for an incorrect answer. Your quiz points will be added to your exam and writing assignment points to derive your point total. Quizzes cannot be made up for any reason. You should not ask me to do so.

GRADING

Your grade will be based on your total number of points (including quiz bonus points):

- A+, A, A- range: 315 and above (315 is 90% of the 350 exam and writing assignment points)
- B+, B, B- range: 280 – 314 (80-89% of 350)
- C+, C, C- range: 245 – 279 (70-79% of 350)
- D+, D, range: 210 – 244 (60-69% of 350)

Plus and minus cutoffs will depend on class performance and be close to endpoints of the relevant range. Those cutoffs will not be disclosed.

CLASS PROTOCOL

Attendance is important; participation is encouraged. You should seek to arrive on time and, unless you inform me prior to class or become ill during class, stay throughout. Please remain quiet unless participating and abide by the rules announced in class regarding electronics. Protocol violations may be penalized by point deductions at my discretion.

GUEST SPEAKERS

- Molly Candon, PhD, Research Asst. Professor, Dept. of Psychiatry, Penn Center for Mental Health
- Guy David, PhD, Professor of Health Care Management, The Wharton School
- Stephanie Doupnik, MD, MSHP, Assist. Professor of Pediatrics, School of Medicine
- Sean McElligott, Director of Market Access, Scientific and External Strategy, Janssen Pharma.
- Ingrid Nembhard, PhD, Associate Professor of Health Care Management, The Wharton School
- Mitesh Patel, MD, MBA, MS, Asst. Professor of Medicine and Director of Penn Medicine Nudge Unit
- Julie Sochalski, PhD, FAAN, RN, Associate Professor of Nursing, Associate Dean for Academic Programs, School of Nursing
SCHEDULE

Aug. 27 & 29:  U.S. health care spending in a global context
- Feldstein, Chapters 1-2

Sept. 3:  The value of medical spending
- Feldstein, Chapter 22 (21 in 6th ed.)

Sept. 5:  Guest speaker—Molly Cendon on health vs. health care
- Feldstein, Chapter 3

Sept. 10:  Guest speaker—Stephanie Doupnik on evidence to action: the case of pediatric mental health services

Sept. 12 & 17:  Key concepts in health insurance
- Feldstein, Chapters 6, 20 (19th in 6th ed.)

Sept. 19:  The uninsured and the Affordable Care Act (ACA)
- Feldstein, Chapter 7
- Uninsurance rates and the ACA. Health Affairs Policy Brief. May 2016.

Sept. 24:  EXAM 1

Sept. 26:  More on the ACA and proposed changes
- Feldstein, Chapter 38 (36 in 6th ed.)

Oct. 1 & 3:  Medicare
- Feldstein, Chapter 8
Oct. 8: Medicaid
- Feldstein, Chapter 9

Oct. 10: FALL BREAK

Oct. 15: Physicians and reimbursement
- Feldstein, Chapters 10, 11, 13 (12 in 6th ed.)

Oct. 17: Hospital and health system reimbursement and competition
- Feldstein, Chapters 16 (14 and 15 in 6th ed.), 17 (16 in 6th ed.)

Oct. 22: Guest speaker—Guy David on non-profit hospitals
- Feldstein, Chapter 15

Oct. 24: Quality of care and medical malpractice liability
- Feldstein, Chapter 14 (13 in 6th ed.)

Oct. 29: EXAM 2

Oct. 31: Guest speaker—Julie Sochalski on nursing workforce
- Feldstein, Chapter 24

Nov. 5 & 7: More on provider reimbursement and value-based care
- Reading(s) to be added

Nov. 12 & 14: Guest speaker—Sean McElligott on pharma and biotech
- Feldstein, Chapters 25, 26, 27, 28

Nov. 19: LETTER TO EDITOR DUE – A brief look at health care financing in selected countries
- Feldstein, Chapter 34 (32 in 6th ed.)

Nov. 21: Guest speaker: Ingrid Nembhard

Nov. 26: Guest speaker—Mitesh Patel on innovation, digital, and connected health

Dec. 3: Toward the future
- Feldstein, Chapters 32 (not in 6th ed.) and 36 (34 in 6th ed.)

Dec. 5: EXAM 3